Ethics, Corporate Governance and Financial Reporting in the Nigeria Banking Industry

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Abstract: Nigerian banking sector has witnessed financial distress which has led to the liquidation of some financial institutions from pre-independence to date. It was discovered that non-compliance with relevant ethical codes and poor corporate governance affected the preparation of quality and faithful financial reports. The study therefore purposed to evaluate ethics and corporate governance in financial reporting and looked at the role of International Financial Reporting Standards (IFRS) in the harmonized global reporting system. The study adopted survey research design with the use of structured questionnaire in obtaining opinion from the operators and regulators. Analysis of Variance (ANOVA) was used to analyze the data obtained from the field with the aid of Statistical Package for Social Sciences (SPSS). In hypothesis one, the p-value of 0.562 is greater than the level of significance 0.05 thereby accepting the null hypothesis, showing that ethical irregularities and poor corporate governance have been the major factors affecting quality financial reports in Nigeria. In hypothesis two, the p-value of 0.249 is greater than level of significance 0.05 accepting the null hypothesis indicating that the supervisory level of the Nigerian regulatory authorities was weak to discover and rectify the problems of ethics and corporate governance. The p-value 0.118 for hypothesis three is higher than the level of significance 0.05 which made us to accept the null hypothesis indicating that Nigeria banking industry post-consolidation is full of ethical challenges and irregularities in corporate governance. Poor ethical and corporate governance are still major challenges in Nigeria banking industry. We recommend among others that Nigeria regulatory authorities should reorganize their monitoring and auditing systems to ensure ethical codes and corporate governance codes compliance are enforced with the adoption of International Financial Reporting Standards for the production of quality financial reports to the global economy.

Key words: Financial distress • Ethics • Competition • Corporate governance • IFRS • Integrated development • Harmonization and Undercapitalization

INTRODUCTION

The Nigerian banking sector is part of Nigerian financial system and financial system refers to the totality of the regulatory and participating institutions, including financial markets and instruments, involved in the process of financial intermediation. The major objectives of investing in the banking sector are to provide financial services to the economy and earn compensatory returns on capital employed. The Banks and Other Financial Institutions Act No 25 s.62 defines bank as one licensed under the Act and banking business as the business of receiving deposits on current, saving or other similar account and paying or collecting cheques. Olulana (2000:16), [1], explained the industry as the enabling hub of national and global payments system by facilitating trade transactions within and amongst numerous national, regional and international economic units and by so doing; it enhances commerce, industry and exchange. We have discovered therefore that the banking industry is the bedrock of Nigerian economy.

From pre-independence to date, the industry has played crucial roles in the process of the country’s economic development by mobilizing funds from the surplus sector of the economy and ensures the lending of such funds to the deficit-spending units for investment thereby creating money in the system. With its specialized type of banking, the industry has witnessed the fastest rate of growth in the economy.

Deregulation of the Nigerian financial sector in 1986 during era of structural adjustment programme (SAP), the banking industry witnessed remarkable growth, both in the number of deposit money banks and other types of financial institutions. However, in the early 1990s,
Nigerian banking institutions faced many challenges, including increased competition and harsh economic conditions. Against this background, the incidence of financial sector distress induced by undercapitalization, liquidity crisis and high degree of non-performing loans characterized the banking industry in Nigeria.

The evolution of banking in Nigeria has been brought through recapitalization and the commencement of operations of the bank in July 1959 [3]. The Indigenization era 1970-1985 was characterized by the promulgation of Nigerian Enterprises Promotion Decree in 1972 which restricted foreigners to designated areas of the economy and compelling their divestment from those areas of the economy. The banking industry was affected where the Federal Government took over the foreign shares of the affected banks. The belief was that foreign control of significant sectors of the economy tended to impede economic development [4]. The Privatization and Commercialization era 1986-1992 was characterized by the liberalization of some of the controls over the financial markets in order to enhance economic efficiency and effective resource allocation through service-driven competition and improvement in quality and spread of banking service delivery. Deregulation of the financial system was embarked upon in 1986 as part of the Structural Adjustment Programme(SAP). The Central Bank of Nigeria issued new Prudential Guidelines in November 1990 to ensure proper credit classification and income recognition, as part of the measures to promote financial health of banks [5]. Bank Rehabilitation and Restructuring era 1992 to date which marks the period of the nation embarking on economic policies, plans, programmes and reforms in order to enhance the growth and development of the economies. While economic growth generally refers to increases over time in a country’s per capital Gross National Product(GNP),economic development can be viewed as a process of growth which should be self-reliance in the abundant utilization of resources. (Onwumere,2005)

Onwumere explained that banking reforms have been undertaken in Nigeria with the objectives of (a) improving the financial strength and lending capacity of banks through recapitalization, (b)to promoting real banking activities (c) to protecting depositors funds (d) to promoting competition while avoiding market failures (e) to strengthening prudential regulations (f) to checking insider abuse and (g) to evolving a sound banking industry and by extension, a more efficient financial system. The phenomenal growth and expansion in the activities of banks resulted in successes and failures of banks. The most prominent in the challenges is the financial institution distress, which resulted into a situation where banking institutions could no longer meet their financial obligations to their customers and various shareholders. According to Central Bank of Nigeria CBN (2000), [5], Corporate governance was discovered to be a major factor that affects the operations and growth of the banking industry. Effective or ineffective practice of corporate governance cannot be divorced from ethics and standards. New Webster Dictionary defines ethics as relating to morality of behavior and conformity with an accepted standard of good behavior, the study of moral principles which determines the rightness or wrongness of particular acts or activities. Armstrong (2003), [6], defined corporate governance as a system by which corporations are governed and controlled with a view to increasing shareholder value and meeting the expectations of the other stakeholders. According to Omeiza-Michael (2009), [7], corporate governance is concerned primarily with protecting weak and widely dispersed shareholders against self-interested directors and managers. Central Bank of Nigeria (2006), [8], in avoiding grave financial scandals and collapse of institutions introduced code of corporate governance for banks in Nigeria post consolidation. It explained that financial scandals around the world and the recent collapse of major corporate institutions in the USA and Europe have brought to the fore, the need for the practice of good corporate governance, which is a system by which corporations are governed and controlled with a view to increasing shareholder value and meeting the expectations of the other stakeholders. The need for good financial reporting in the financial industry cannot be overemphasized as CBN postulated further that the financial industry need to retain public confidence through the enthronement of good corporate governance.
given the role of the industry in the mobilization of funds, the allocation of credit to the needy sectors of the economy, the payment and settlement system and the implementation of monetary policy. The practice of globalization, ethical issues and corporate governance in financial reporting have become so important if businesses are to be transacted globally. Financial reporting according to International Accounting Standard 1 is a structured financial position and financial performance of a reporting entity that is useful to present and potential equity investors, lenders and other creditors in making decisions in their capacity as capital providers. The relevance and faithful representation of financial reports rest on the ethics and corporate governance in practice. The International Financial Reporting Standards are to harmonize the reporting systems of all business entities in the global economy.

In the adoption of International Financial Reporting Standards (IFRS) in Nigeria financial industry reporting system, the following that have been eluding Nigeria will be of great advantages: foreign investors will be attracted into Nigerian economy, the provision of transparent and useful information for market participants and their transactions will improve the market inputs as Nigerian market participants will have access to international capital market for funds; the principles-based nature of IFRS has triggered the need for enhanced explanations that provide readers with sufficient information to effectively understand the company’s financial statements. The Financial Reporting Council of Nigeria (FRC) was established to ensure all these are achieved in addition to aligning Nigeria with other countries and improve investors’ confidence. In view of the ongoing restructuring in Nigeria financial industry in order to ensure sustainable performance growth, this article becomes imperative so as to evaluate ethical issues and corporate governance in financial reporting and the evolution of International Financial Reporting Standards on same.

Statement of the Problem: Ethics are rules of behavior used by professionals and practitioners to decide what is right and wrong in the normal course of business; and corporate governance according to Al-Faki (2005:29), [9], is the rules and practice that govern the relationship between managers and shareholders of companies as well as other stakeholders, contribute not only to the growth and financial stability of corporate enterprises and also promotes financial markets integrity and economic efficiency. These two practices are essentials for producing quality and reliable financial reports to investors, potential investors and all stakeholders. An ethical dilemma has, overtime bedeviled the Nigerian banking industry couple with poor corporate governance. Inaccurate/poor reporting of financial performance to shareholders, the government and the public have eroded the level of confidence of these stakeholders. The lack of proper accountability and transparency in the production of financial returns has also eroded the confidence of investors and the public. In actual fact, the four pillars of corporate which are known to produce better and sustainable organization are being undermined or not instituted viz: accountability, independence, fairness and transparency. According to CBN (2002), [10], the following number of banks experienced outright liquidation in Nigeria economy: Pre-independence 22 banks; 1992 3 banks; 1994 4 banks; 1998 26 banks and 2005 14 banks. Post 2005 bank consolidation also witnessed a number of events like the sacking of the board of Spring Bank Plc by CBN in 2007, Managing Directors of eight banks were sacked in August 14, 2009. To avoid waning of public confidence and runs in these affected banks, the CBN injected N620 billion in all the eight affected banks to keep them running [11]. According to CBN and NDIC (1995), [3], overhang of non-performing loans and advances, capital inadequacy, non-compliance with monetary policies, poor corporate governance, poor planning and control, lack of financial transparency, poor asset and liability management are the contributing factors to problems in the Nigerian banking industry. All these can be attributed to poor corporate governance, neglect of ethical considerations which led to lack of transparency and poor accountability, fraud and insider abuse which in the overall affected financial reporting system.

Objective of the Study: The main objective of this study was to assess the practice of ethics and corporate governance in the production of financial reports in the Nigerian banking industry with a view of linking the global role of International Financial Reporting Standards in the production of reliable and faithful financial reports.

The Specific Objectives of the Study Are:

- To evaluate how good ethical practice and reporting standards can be incorporated into corporate governance with aim of producing reliable and faithful financial reports.
To assess compliance with statutory and regulatory codes and reporting standards by managers with the aim of solving ethical problems in producing reliable and faithful financial reports.

To determine how financial institutions post consolidation can produce transparent and accurate financial reports free from ethical irregularities and gain confidence of the stakeholders.

**Research Question:** The following research questions were pertinent to this work:

- In what way can good ethical practice and reporting standards be incorporated into the corporate governance to produce reliable and faithful financial reports?
- To what extent will compliance with statutory and regulatory codes and reporting standards by managers of the industry solve ethical problems in producing reliable and faithful financial reports?
- How can the banking industry post consolidation produce transparent and accurate financial reports free from ethical irregularities in order to gain the confidence of the stakeholders?

**Research Hypotheses:** The following hypotheses stated in null forms were tested to provide solutions to the research problems and questions:

- H0 = Ethical challenges and corporate governance have very strong negative significant relationship with financial reporting in the Nigerian banking industry?
- H0 Compliance with statutory codes and regulatory standards have no significant relationship with ethical problems in producing reliable and faithful financial reports in Nigerian banking industry.
- H0 The Nigerian Banking industry post-consolidation are not free from observed ethical practice and irregularities in their corporate governance and production of financial reports.

**Operationalization of Variables:**

\[ Y = f(X) \]

Y=Financial Reporting
X=Ethics and Corporate Governance
i.e.  Financial Reporting=f(Ethics and Corporate Governance).

\[ =y1-y6=Financial Reporting=FR. \]

Therefore \[ FR=\alpha+\beta_1EP+\beta_2RS+\beta_3CG+\beta_4CP+\beta_5TP+\beta_6AC+u. \]

That is to say that quality, reliable and accurate financial report must be a function of sound ethical practice, reporting standards adoption, good corporate governance, compliance with standards and ethical codes, transparency in reporting and accuracy of reports.

**Methodology:** The paper adopted survey research design to evaluate ethical issues and corporate governance in financial reporting in Nigerian Banking industry, with a view to link the global role of International Financial Reporting Standards. The population for this study is Nigerian banking industry with twenty four banks while the sample representatives were eight banks with the use of convenience and judgmental sampling techniques to choose the samples. The study used structured questionnaires to obtain the opinions of respondents. Twenty questionnaires were administered to each of the six commercial banks in the population while five questionnaires were retrieved which is 79.23% retrieved. The percentage retrieved was alright to meet the objectives of the work and test the hypotheses. Analysis of Variance was used to test the hypotheses with the use of Statistical Package for Social Sciences (SPSS).

**Interpretation of Data**

**Research Question 1:** Transparency in financial reporting in the banking industry is generally low in the country. The respondents’ total agreement is 61.2% and a mean of 3.06, while the divergent opinion is 38.8% with a mean of 1.94. The results therefore shows that transparency in the banking industry is low to generate confidence and reliability in reporting. The low transparency in generating good and reliable reports have been the bane of investors investing based of false belief and making them to lose their investment. This was exactly the problem in the case of celebrated Enron versus Author Anderson.

**Research Question 2:** There are observed ethical issues of governance and financial reporting in the Nigerian banking industry after consolidation exercise.
The respondents’ total agreement to this research question is 85.4% with a mean of 4.27 while the divergent opinion is 14.6% with a mean of 0.78. This result is an indication that Nigerian banking is still facing ethical issues in financial reporting after consolidation of 2005. Central Bank of Nigeria injected N620billion in post-consolidation syndrome to save eight banks from total collapse and to guide against the waning of public confidence.

**Research Question 3:** The resulting mergers and acquisitions from the consolidation exercise led to several ethical issues in banks. Total agreement from the respondents is 52.4% with a mean of 2.62, undecided is 18.4% with a mean of 0.92, total disagreement is 24.3% with a mean of 1.215. Since total agreement has a mean of 2.62 which is above average of mean 2.5, this shows that mergers and acquisitions from the consolidation of 2005 led to several ethical issues in Nigerian banking industry. Some banks that were forced into business combinations to keep them afloat breached the codes of ethics in financial manipulations which made Central Bank of Nigeria to take over some banks and changed their names after consolidation.

**Research Question 4:** Ethical financial reporting in banks is essentially the responsibility of directors, which is carried out by accountants and verified by internal auditors: The respondents scored 88.4% in total agreement with a mean score of 4.42, while the divergent opinion is 11.6% with a mean of 0.58. This result shows that the directors of the banks have the responsibility to display sound ethics in the preparation of financial reports. Also according to Companies and Allied Matters Act 1990, directors should be held responsible for financial reports.

**Research Question 5:** The internal control system of banks is sound enough to cover possible ethical irregularities in its governance and reporting activities. The respondents agreed rate was 59.4% with a mean of 2.97, undecided was 11.9% with a mean of 0.595, while total disagree rate was 28.85 with a mean 1.44. With the mean of positive decision of 2.97 which is above the average of 2.5, internal control system of banks is sound enough to cover ethical irregularities which is not to the benefit of stakeholders and is an indication of internal weakness in corporate governance. Internal control of banks should be the operating arm of the management for good stewardship accounting if they give the function authority and freedom to operate.

**Research Question 6:** The ethical or non-ethicality of management’s decision strongly affects the preparation and presentation of financial reports. The total agreement from the respondents is 86.4% with a mean of 4.32, while the dissented opinion was 13.6% with a mean of 0.68. The ethical or non-ethical of management’s decision strongly affects any financial reports prepared by the organization management. The management of organizations ethical stand and practice will normally influence financial reports.

**Research Question 7:** The observed ethical irregularities in banks governance and financial reporting are largely a function of management’s decision. The field result shows 84.1% total agreement with a mean of 4.205 from respondents while the dissented view was 15.9% with a mean of 0.795. This shows that the management of banks cannot dissociate themselves from any ethical irregularities discovered in their reports. The financial solvency or stability will always be the economic consequence of management decision.

**Research Question 8:** There are statutory and/or regulatory codes as well as standards guiding ethical operations in banks. The agreed rate from the respondents is 96.6% with a mean of 4.83 while the total disagreed rate is 3.4% with a mean of 0.17. The results shows the banks have all the statutory and regulatory codes and standards guiding ethical operations, but with irregularities discovered, these codes were breached. This implies that management should combine ethical behavior with regulatory and accounting standards.

**Research Question 9:** Bank officials including management are supervised by relevant regulatory institutions guiding banking activities. The total agreement by the respondents is 79.7% with a mean of 3.985 while 20.3% with a mean of 1.015. The result shows that banks are supervised by the regulatory authorities, but with the discovery of ethical issues in financial reports, it reflects weakness in supervision. The regulatory authorities cannot separate themselves from poor quality reports that arises from poor supervision and auditing of books of accounts.

**Research Question 10:** The level of supervision of banking operations in Nigeria is generally not sound enough. The total agreed rate is 47.4% with a mean of 2.37; the undecided is 10.2% with a mean of 0.51, while the total disagreed is 42.4% with a mean of 2.12. The result is evenly spread as none got an average mean of
2.5. However, with the majority agreed to the statement with a mean of 2.37 and with observed ethical issues in the financial reports, it shows that the level of supervision of banking operations in Nigeria needs improvement in order to generate confidence of reports. The regulatory authority as the apex institution should not be interested in bail out at the point of generalized financial distress, but enforcement of ethical and corporate governance codes.

**Research Question 11:** The penalties presently available to correct ethical irregularities in banking operations are adequate to discourage unethical practices. The total agreed rate is 71.9% with mean of 3.595, total disagree rate is 21.4% with a mean of 1.07 and undecided 6.7% with a mean 0.335. This result shows the fact that penalties presently charged the banks for non-compliance are adequate to discourage ethical issues, yet there are still some questionable ethical issues affecting the reports of banks. In addition to the currently penalties, the managing director of any erring financial institution should be removed and face the wrath of the law and people’s investments are involved when the financial distress sets in.

**Research 12:** Issued codes and standards of practice are the most effective tools in ensuring ethicality in banking operations. The result shows 73.8% with a mean of 3.69 of total agreed and 26.2% with a mean of 1.31 of total disagreed. The shows that issued codes and standards are the most effective financial tools of discouraging unethical practices in the banking industry. However, the combination of adhering to ethical behavior combined with accounting standards compliance will produce reliable and faithful financial reports.

**Research 13:** The level of compliance determines the level of ethical irregularities or otherwise that emerge in banks. The total agreed rate is 79.6% with a mean of 3.98 while total disagreed rate is 20.4% with a mean of 1.02. This result shows that compliance with ethical codes and standards determines the quality of reports produced by the banks. With the IFRS global standards which should be adopted by the countries in the global village, education and enlighten campaign supported by the government of the nation should go along with it.

**Hypotheses Testing Results:** Analysis of variance was applied in testing the three hypotheses formulated for this work.

**Hypothesis 1:**
- **H0** Ethical challenges and corporate governance have very strong negative significant relationship with financial reporting in the Nigerian banking industry?

**Research Question 1:** In what way can good ethical practice and reporting standards be incorporated into the corporate governance to produce reliable and faithful financial reports?

**ANOVA**

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<th>Mean Square</th>
<th>F</th>
<th>Sig</th>
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<td>1</td>
<td>.254</td>
<td>.340</td>
<td>.562</td>
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<tr>
<td>Within Groups</td>
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<td>57</td>
<td>.748</td>
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<tr>
<td>Total</td>
<td>42.915</td>
<td>58</td>
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Level of significance: 0.05
Calculated F-Value: 0.340
Tabulated F-value: 4.01

At the level of significance 0.05, with degree of freedom 1 and 57, the p-value is .562 which is greater than 0.05, while the calculated F-value of 0.340 is less than the tabulated value of 4.01. We therefore accept the null hypothesis which means that ethical challenges and corporate governance have very strong negative significant relationship with financial reporting in the Nigerian banking industry. That is to say that ethics, corporate governance and financial reporting cannot be separated in the Nigerian banking industry. Good corporate governance will produce good ethical behavior and the combination of the two will produce reliable and faithful financial report.

**Hypothesis 2:**
- **H0** Compliance with statutory codes and regulatory standards has no significant relationship with ethical problems in producing reliable and faithful financial reports in Nigerian banking industry.

**Research question:** To what extent will compliance with statutory and regulatory codes and reporting standards by managers of the industry solve ethical problems in producing reliable and faithful financial reports?

**ANOVA**

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<td>1.335</td>
<td>1.408</td>
<td>.249</td>
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<td>Within Groups</td>
<td>94.786</td>
<td>100</td>
<td>.948</td>
<td></td>
<td></td>
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<tr>
<td>Total</td>
<td>97.456</td>
<td>102</td>
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Level of significance 0.05
Calculated F-Value 1.408
Tabulated F-value 3.09
At the level of significance 0.05, degree of freedom 2 and 100, the F-calculated is 1.408 which is less than the tabulated value of 3.09. The p-value of 0.249 is greater than the level of significance 0.05. With this result, we accept the null hypothesis and reject the alternate which means that statutory codes and regulatory standards have no significant relationship with ethical problems in producing financial reports. That shows that ethics are separate concepts of morals that must be practiced in business operations aside from compliance with statutory codes and standards. Organizations should not embrace statutory and regulatory codes and neglect ethical behavior. The two will form a very strong financial practice to build confidence in financial reports produced.

Hypothesis 3:

- H0. The Nigerian Banking industry post-consolidation are not free from observed ethical practice and irregularities in their corporate governance and production of financial reports.

Research Question: How can the banking industry post-consolidation produce transparent and accurate financial reports free from ethical irregularities in order to gain the confidence of the stakeholders?

ANOVA

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<th>Sum of Square</th>
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<td>.403</td>
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<td>101</td>
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At the level of significance 0.05, degree of freedom 2 and 99, the F-calculated is 2.186 which is lower than F-tabulated of 3.95. Also the p-value 0.118 is greater than the significance level 0.05. We therefore accept the null hypothesis and reject the alternate. This means that Nigerian Banking industry post-consolidation are not free from observed ethical practice and irregularities in their corporate governance and production of financial reports. This is evidenced from Central Bank of Nigeria action in 2009 when they injected N620 billion, sacked some Managing Directors of the affected banks and acquired some that were technically distressed.

Discussion of Findings: From the descriptive statistics results, transparency is still a challenge in the generation of confidence and reliability in financial reports and it is evident that Nigerian banking industry is still facing some ethical issues in their reporting. It was discovered that the directors of banks have the responsibility to display sound ethical practice in financial reports preparation. The management of banks in Nigeria cannot therefore separate themselves from any discovered ethical irregularities. We discovered further that if banks have complied fully with statutory codes and reporting standards, quality reports would be produced. That the supervisory authorities of Nigeria banking industries (CBN and NDIC), need to enhance the level of supervision, in order to generate global confidence of reports. Separating ethical behavior from statutory and regulatory codes is a financial problem leading to omission poor financial reports.

From the hypotheses tested, we discovered the following facts:

- Ethics and corporate governance cannot be separated from financial reporting.
- Ethics are separate financial concepts of morals that must be practices in business in addition to the compliance with statutory codes and standards.
- Ethical problems and irregularities in corporate governance are still prevalent in post-consolidation. The results are connected to the theories of ethical relativism and resource dependence which state that the culture must imbibe related ethics in an operating environment and that resources should be combined together to produce expertise and skills in corporate governance. We found out that disclosure requirements in International Financial Reporting Standard- IFRS will enhance the reliability and faithfulness in the financial reporting of Nigerian banking industry, as the financial information can reliably be compared to that of other banks in the globe that report under IFRS. With the adoption of IFRS in reporting, there will be consistency in financial reports and the banks will have access to more sources of capital because investors, creditors, financial analysts and other users of the financial statements welcome standards that require high-quality, transparent and comparable information.

CONCLUSION

The four pillars of corporate governance which are accountability, independence, fairness and transparency cannot be deleted from financial reports of business organizations. The financial reports when they contain reliable facts and faithfulness in contents, it proves that
the business organization is presenting a sustainable performance that will attract investors and relevant stakeholders. Trust and confidence have been identified over time as the key blocks for laying the foundation of survival and profitability in the banking industry. To talk of trust and confidence however is to talk of ethics [12].

With the adoption of International Financial Reporting Standard by countries all over the global village which helps to produce harmonized financial reports, Financial Reporting Council of Nigeria will need to ensure full compliance of all the relevant standards for quality, reliable and faithful financial reports. The Nigerian regulatory authorities need to enhance the level of supervision of Nigerian banks in view of the enhanced capital base and the global connection of economies where financial reports are considered as very important financial documents that will aid foreign direct investment into an economy.

**Recommendations:** The following recommendations are imperative for implementation in the Nigerian banking sector in view of the findings of this study.

The Financial Reporting Council of Nigeria (FRCN) should ensure all banks comply with International Financial Reporting Standards in the preparation of their financial reports considering the fact that IFRS disclosure procedures will ensure relevancy, faithfulness and quality reports. With the full compliance with IFRS the corporate governance practice in the industry will incorporate accountability, independence, fairness and transparency in ensuring reliable financial reports.

The Regulatory authorities of Nigerian banking sector should develop ethical codes that will incorporate the culture of banking practice in Nigeria. When ethics are related to culture, enforcement and compliance are easy to manage. Ethics relating to the culture of another economy may be difficult to practice and achieve the desired result in Nigeria banking environment.

In view of the level of capital base of consolidated banks in Nigeria, the Central Bank of Nigeria should emphasize on resource dependence theory where expertise and skills are essential tools to produce sustainable performance. Training to produce experts in Nigeria banking system relative to the level of integrated economic development in the global economy should be given importance in the industry. Efficient supervision of the Nigerian banking operations by the Central Bank of Nigeria should be enhanced from the present level, where ethical issues in practice and deficient corporate governance are prevalent. Financial distress in the present economic development of the nation will affect the global investors’ confidence in Nigeria banking system.

The Financial Reporting Council of Nigeria (FRCN) in conjunction with Central Bank of Nigeria should set up Joint Disciplinary Committee where the management and board of banks will be tried and penalized where issues of unethical practice and poor corporate governance are noticed in their relevant financial reports. Financial distress and banking institutions liquidation are always very disastrous for the investors, stakeholders and the nation as an economy.

**Suggestions for Further Future Research:** The following are suggested for further research:

- The same study should be carried out in the manufacturing industries where the companies are closing down, due to irregularities, poor corporate governance and unreliable financial reports.
- The same study should also be carried out in the insurance industry where risk undertaking is a necessity and big project, but reliability and faithfulness in financial reports are very essential.

**REFERENCES**